

**FOR IMMEDIATE REPORTING**

## **2ND JOHOR-SINGAPORE SPECIAL ECONOMIC ZONE (JS-SEZ) JOINT INVESTMENT FORUM SETS THE STAGE FOR STRONGER ECONOMIC COLLABORATION, INVESTMENT AND GROWTH**

*Singapore-based firms commit more than S\$5.5 billion in investments into Johor, reflecting growing investor confidence*

1 The 2<sup>nd</sup> Johor-Singapore Special Economic Zone (JS-SEZ) Joint Investment Forum took place on 14 October 2025 at the Sands Expo and Convention Centre, Singapore. The forum discussed how the JS-SEZ can advance cross-border business connectivity, strengthen supply chains and create new opportunities for growth. More than 900 business leaders, investors, policymakers, and academia from Singapore and Malaysia attended the forum.

2 At the forum, Singapore's Deputy Prime Minister and Minister for Trade and Industry Gan Kim Yong highlighted the JS-SEZ as a distinctive location built on the complementary strengths of both Singapore and Malaysia's economies, underpinned by stability, innovation and trust. He announced that since the signing of the MOU on the JS-SEZ in January 2024, Singapore-based companies have committed **over S\$5.5 billion in investments into Johor**, reflecting strong confidence and sustained momentum in the JS-SEZ. DPM Gan outlined three priorities to further strengthen the JS-SEZ: anchoring flagship projects, making it easier to do business, and ensuring inclusive growth, especially for our SMEs and workers.

3 In his welcome address, Mr Lee Chuan Teck, Chairman of Enterprise Singapore, highlighted how the JS-SEZ enhances the region's value proposition to global investors, attracting companies to expand and diversify within the Johor-Singapore region. He also emphasised the need for sustained efforts to support the ease of doing business and talent development, and encouraged further collaboration with partners such as trade associations and the private sector, to drive growth and unlock the region's full potential.

4 Jointly organised by Singapore and Malaysia, the forum provides a platform for businesses to explore how the JS-SEZ can reshape business opportunities, unlock new markets and drive strategic investments. The forum was also graced by Malaysia's Minister of Investment, Trade and Industry YB Senator Tengku Zafrul Abdul Aziz and Chief Minister of Johor, YAB Dato' Onn Hafiz Ghazi.

### **Annex A: Singapore Companies with Operations in the JS-SEZ**

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**MINISTRY OF TRADE AND INDUSTRY**  
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**Singapore Companies with Operations in the JS-SEZ**

| Company                   | About the Companies and their Operations in the JS-SEZ                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |
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| <b>MNCs</b>               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |
| <b>Kuehne+Nagel (K+N)</b> | <p>Kuehne+Nagel (K+N), a Swiss-based, global transport and logistics company has an integrated network across Singapore and Johor to deliver cost-effective, scalable, and resilient supply chain solutions.</p> <p>In Singapore, K+N operates from six sites, including a 48,000 sqm Logistics Hub at Pioneer Crescent, which contributes to a total of 75,000 sqm of fulfilment centre space supported by 500 employees. These facilities serve high-value industries such as pharmaceuticals and semiconductors, with Singapore playing a key role as both a global launchpad and transshipment hub through Changi Airport and PSA Singapore seaport.</p> <p>In Johor, K+N operates from the Port of Tanjung Pelepas and a central office, offering nearly 50,000 sqm of fulfilment capacity. Its facilities are supported by 85 employees.</p> <p>Through this twinning model, companies can streamline and optimise their supply chains by channelling high-value and time-critical cargo through Singapore while shifting cost-sensitive activities to Johor.</p> |
| <b>ResMed</b>             | <p>ResMed, a US and Australia-based company specialising in medical equipment for sleep-disordered breathing and respiratory care, operates in Singapore and Johor. These operations have enabled the company to improve its global exports in terms of scale, quality, and speed.</p> <p>The company has established its APAC headquarters in Singapore which serves as its key global hub, with senior leadership overseeing commercial, supply chain, quality, and regional operations sited here. Singapore also houses the company's largest global advanced manufacturing site for</p>                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |

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| Company                                    | About the Companies and their Operations in the JS-SEZ                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
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|                                            | <p>high-volume medical products alongside a key R&amp;D innovation hub focused on AI, new product development, process innovation, and lifecycle engineering. The company employs over 1,400 staff in Singapore across headquarters, manufacturing, and R&amp;D functions.</p> <p>In Johor, the company has about 900 employees across two headgear manufacturing facilities. The Tebrau facility (2010) produces headgear while the iPark site (2022) has expanded capacity and capabilities in supply planning, quality, and distribution.</p> <p>By combining Johor's scale and cost advantages with Singapore's advanced manufacturing capabilities and global logistics network, ResMed has optimised its supply chain where all components from Johor are assembled and exported from Singapore with high quality and cost efficiency.</p>                                                                                                                                                                   |
| <b>SMEs</b>                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    |
| <b>Alpine Renewables &amp; Edible Oils</b> | <p>Alpine Renewables &amp; Edible Oils is a Singapore-based biofuels processing and trading company. Its products are used to produce sustainable fuels in the aviation and marine industries and is a key supplier of renewable waste oil feedstock to global biofuel producers. To expand its processing capabilities and serve growing demand for sustainable fuels, Alpine is constructing a multi-functional facility at Tanjung Langsat, Johor.</p> <p>The facility will contain a feedstock pretreatment plant that processes up to 700 tonnes of feedstock per day, which supplies renewable fuels to Hydrotreated Vegetable Oil and Sustainable Aviation Fuel partners in the region. It will also house a renewable biodiesel refinery to manufacture finished biofuel products. Alpine's expansion taps Johor's land availability for large-scale facilities, supply of feedstock in Malaysia, and proximity to Singapore for biofuels trading. The facility is expected to be operational in 2027.</p> |

**FOR IMMEDIATE REPORTING**

**FACTSHEET**

| Company                            | About the Companies and their Operations in the JS-SEZ                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
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| <b>Archisen</b>                    | <p>Archisen is a Singapore agri-tech company that manufactures and operates solutions to grow agricultural produce. It operates one of the highest yielding indoor farms in Singapore, with a projected yield of up to 100 tonnes of vegetables per year. Archisen and Malaysian stated-owned Johor Corporation (JCorp) subsidiary FarmByte formed a joint venture in July 2025 to develop a smart indoor vertical farm in Nusajaya Tech Park, Johor. The 52,000 square feet farm will produce over 300,000 kg of vegetables per year.</p> <p>In September 2025, Archisen and Southern Catalyst, a company under Malaysia's Ministry of Finance, signed a memorandum of understanding to establish a 200-acre modern agricultural hub in Sedenak, Johor. The company aims to introduce innovative farming technologies to create agricultural products and strengthen the region's food supply chain at this new facility. The collaboration also creates new business opportunities for Archisen and positions the company as a key player in accelerating the region's agricultural innovation.</p> |
| <b>Olam Food Ingredients (ofi)</b> | <p>Olam Food Ingredients (ofi) is a Singapore-based global leader in the food and agri-business sector, specialising in the production and processing of cocoa, coffee, dairy, nuts, and spices. ofi's current facility in Port of Tanjung Pelepas (PTP), Johor, produces milk powder and other dairy ingredients that serve a wide range of food products.</p> <p>ofi expanded its Johor facility in 2023 to meet the rising demand within the APAC region. It also established the Ingredients Excellence Centre in Johor, which undertakes quality assurance, testing, and product R&amp;D to strengthen its dairy ingredients portfolio.</p> <p>Facilitated by the IMFC-J, ofi is constructing a new dairy processing facility within PTP that, when completed in 2027, will double its dairy production capacity in Johor. The Johor expansion strengthens ofi's Singapore base, enabling it to</p>                                                                                                                                                                                              |

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| Company                 | About the Companies and their Operations in the JS-SEZ                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |
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|                         | serve more customers worldwide and accelerate new product developments.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| <b>Sin Chew Woodpaq</b> | <p>Sin Chew Woodpaq is a Singapore-based logistics provider specialising in integrated logistics solutions, with expertise in wood packaging, moving services, and customised handling for sensitive or high-valued cargo.</p> <p>In 2023, Sin Chew established a logistics facility in Seri Alam, Johor, near Pasir Gudang Port, to support their growing customer base across the border. Since the launch of the JS-SEZ, the company has seen growing demand for its services, as more of their clients operate factories both in Singapore and Malaysia. The company has strengthened its cross-border twinning strategy by investing in advanced warehouse automation and expanding its existing fleet. This dual hub approach has enabled Sin Chew to deliver stronger end-to-end connectivity and support across Singapore and Johor, and faster turnaround time for its clients.</p> |